



## Judith W. Ross

Affiliated Counsel

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Dallas, Texas – 214.377.8659

Judith Ross brings nearly 40 years of experience to her work in bankruptcy, restructuring, and corporate litigation. She is widely regarded for her ability to cut through complex issues and help clients reach practical, lasting solutions. Throughout her career, Judith has represented a diverse range of clients, including corporate debtors, major creditors, financial institutions, hedge funds, committees, and trustees, in cases spanning various industries such as energy, healthcare, manufacturing, financial services, and real estate.

Judith is known among clients and peers as a tough litigator and a pragmatic negotiator. She provides candid, fact-based assessments that allow clients to evaluate risks, costs, and potential outcomes with clarity. Whether she is handling a significant Chapter 11 filing, guiding a financial institution through creditor disputes, or advising a trustee, her focus remains on protecting business interests while managing costs effectively.

In addition to her courtroom work, Judith is a seasoned mediator who has successfully mediated more than 50 cases. Her approach is straightforward and transparent. Rather than applying pressure for the sake of settlement, she grounds her evaluations in the facts of a case and the realities of litigation risk. Clients value her ability to provide an honest assessment of what it may take to win, what risks remain even in a strong case, and when the cost of pursuing litigation outweighs the likely benefit. This forthright style has earned her a reputation as a mediator who delivers meaningful, trusted resolutions.

Judith began her career with national law firms, where she advanced from associate to partner before building her own platform for client service. This blend of large-firm training and independent practice allows her to combine sophisticated representation with a cost-effective, client-focused approach.

Beyond her practice, Judith is actively involved in the professional community. She serves as Co-Chair of the Alternative Dispute Resolution Subcommittee of the Business Bankruptcy Committee of the American Bar Association, where she contributes to the development of best practices in bankruptcy litigation and mediation.

### Services

- Bankruptcy
- Restructuring Debts and Workout
- Creditors' Rights

### Education

- University of Texas School of Law (J.D.)
- University of Texas at Austin (M.A.)
- Miami University (B.A., *summa cum laude*)

## State Bar Admissions

- Texas

## Court Admissions

- United States Court of Appeals for the Fifth Circuit
- United States District Court for the Northern District of Texas
- United States District Court for the Southern District of Texas
- United States District Court for the Western District of Texas
- United States District Court for the Eastern District of Texas

## Professional Affiliations

- American Bar Association, Business Law Section, Member
- Alternative Dispute Subcommittee of the Business Bankruptcy Committee of the American Bar Association, Co-Chair
- Courthouse Liaison Committee, Northern District of Texas, Member and past President
- Dallas Bar Association, Bankruptcy and Commercial Law Section, Member and past Chair, 2000
- International Women's Insolvency and Restructuring Confederation (IWIRC), National Board of Directors, 2000-2002

## Recognitions

- Lawdragon 500 Leading Global Bankruptcy & Restructuring Lawyers, 2025-2026
- AV Preeminent®, Martindale-Hubbell® Peer Review Ratings™
- Michelle A. Mendez Award of Excellence for Outstanding Service to the Bankruptcy Law Section of the State Bar of Texas, June 2017
- The Best Lawyers in America, 2003 -2025
- Texas Super Lawyers®, 2003- 2025
- Best Lawyers® in Dallas, 2003-2025
- Chambers USA, 2004-2013 and 2018, 2025
- Who's Who Legal, Texas, 2008

# Featured Works

## Publications, Speeches, and Presentations

- "Mindful Mediation: The Ways and Means of Successful Bankruptcy Mediation", Business Law Today, February 12, 2019.

- “Mediation at Center Stage,” American Bankruptcy Institute Leadership Conference, Palm Springs, California, December 1, 2017.
- “Mindful Mediation, the Ways and Means of Successful Bankruptcy Mediation,” American Bar Association, Section of Business Law, October 2017, Las Vegas, Nevada.
- “Is There Room in the Chapter 11 Ark for Trustees, Examiners and Creditors?” Panel Presentation to ABA, October 2014.
- “Current Developments,” American Bar Association, Section of Business Law, April 2010.
- “Estate and Derivative Litigation: Gold Mine or the Shaft?” University of Texas Conference, November 2009.
- “Current Developments,” American Bar Association, Section of Business Law, September 2008.
- “Letters of Credit and Bankruptcy,” John C. Ford Inn of Court, Dallas, Texas, January 2008.
- “Energy and Insolvency Law,” Dallas Bar Association, Energy Law Section, Dallas, Texas, August 2007.
- “What Attorneys wish Judges Knew,” Texas Advanced Business Bankruptcy Course, June, 2007.
- “Hot Topics in Bankruptcy Law,” Texas Advanced Business Bankruptcy Course, February, 2007.
- “Letters of Credit and Bankruptcy,” John C. Ford Inn of Court, Dallas, Texas, September 2006.
- “Amendments to the Bankruptcy Code Affecting Consumer and Commercial Practice,” State Bar of Texas, Austin, Texas, July 2005.
- “Pre-Packaged Bankruptcies,” Dallas Bar Association, Bankruptcy and Commercial Law Section, Dallas, Texas, November 2004.
- “Asset Securitization and the Effect of Insolvency on Special-Purpose Vehicles Under U.S. Law,” The Americas Restructuring and Insolvency Guide, 2004/2005, Globe White Page, London (Michael C. Li and Eric Soderlund, co-authors.)

## Representative Matters

- Representation of creditors, creditors’ committees, debtors, and other parties in complex bankruptcy matters
- Have handled more than 50 mediations with high success rate in the last ten years
- Counsel to an independent QSE and ERCOT market participant in several bankruptcy cases, including a complex bankruptcy case caused by Winter Storm Uri
- Counsel to a large royalty and working interest owner in a contested oil-and-gas reorganization and an adversary proceeding against the same debtor
- Counsel to chapter 11 trustee (later liquidation trustee) in CFO Management Holdings, LLC bankruptcy, a complex chapter 11 liquidation of a family of real-estate-development companies

- Counsel to judgment creditor/lender in a complex fraudulent transfer litigation
- Counsel to a group of Texas homebuilders in an action defending an appealed sale order entered more than a decade prior
- Counsel to the Commonwealth of Pennsylvania in the Think Finance bankruptcy case
- Counsel to State Lands Commission (State of California) in the Rincon bankruptcy case
- Counsel to primary secured lender in complex chapter 11 liquidation of a major retailer
- Debtors' counsel in chapter 11 reorganization proceedings of family of hotel and related businesses
- Counsel to secured creditor in successfully opposing bankruptcy debtor's proposed chapter 11 plan
- Counsel to debtor in individual complex chapter 11 case and in successful month-long trial against the Internal Revenue Service on its asserted \$1.2 billion claim
- Counsel to committee and then liquidating trustee in In re Alco Stores
- Conducted a three-year multimillion-dollar negotiation with indigenous people nation over federal reclamation claims related to bankruptcy debtor's mining.
- Counsel for debtors in possession in the bankruptcy of a telecommunications company, resulting in the sale of the company.
- Counsel for debtors in the bankruptcy of multimillion-dollar performing arts center, in which critically cash-starved debtors were successfully sold within six weeks of the company's bankruptcy filing, thereby preserving value for creditors.
- Counsel to buyer of assets of multinational telecommunications and data networking equipment manufacturer
- Counsel to buyer of assets of communications company
- Counsel to multinational telecommunications conglomerate regarding its multimillion-dollar claim against Adelphia bankruptcy